## **An Antidote to Change Fatigue**

April Callis Birchmeier CSP, PMP, CCMP™

Are you feeling tired, foggy, or somewhat overwhelmed? You may be experiencing change fatigue. The constant swirl of uncertainty due to continuing Covid cases, inflation, the ongoing war in Ukraine as well as the continuing stress of work challenges are proving that change fatigue is real.

Many organizations are experiencing change fatigue. How can leaders create effective, meaningful, and lasting organizational change amid unending change?

Recognizing our humanness is essential in continuing to adapt to and adopt change. Three areas where leaders can make a difference and respond to change fatigue are in Communication, Trust, and Resilience.

The goal of communication is to duplicate the image or idea I have in my mind and create it in your mind. Communication is hard! As humans, giving grace and space when it is difficult to communicate can make a big difference for those who struggle to hear, understand, or apply the message being sent. Checking communication by asking what was heard, may feel a bit forced but it may be one of the few tools we can use to immediately and directly adjust communication. Invest in your future by developing awareness of your communication style and learning how to communicate with others more effectively. Tools such as DiSC or Meyers Briggs index, provide a starting point to assess and develop your communication skills.

Trust is built from communication and is the foundation of all relationships. It takes time to create trust and we cannot take risks, move forward or succeed without trust. Earning and valuing trust is essential and trusting each other to do the right thing is necessary for real change.

Resilience is the ability to endure, to suffer setbacks and disappointments, and still have a hopeful eye on the future. Becoming resilient is a bit like building muscle. You can't build it by thinking about it, resilience is created by undergoing challenging experiences and using the lessons learned to inform future choices and actions. Resiliency may feel like a buzzword, but it is an essential component of change. Becoming more resilient can guard against burnout, stress-related illness and can improve mental health and flexibility.

Project management professionals who can communicate, build trust, and encourage resilience must challenge themselves to lead the way for individuals and the organizations they serve to navigate the fatigue of change. "Just do it" may be a great slogan for the already motivated, but for many, much more than that is required to move forward to the future state and realize the benefits of change.

**April Callis Birchmeier CSP, PMP, CCMP™** is a PMP, a Global Guru in Organizational Culture, and internationally known organizational change management expert who has implemented change for government, health care, higher education, and corporate clients. © 2023, www.springboard-consult.com